

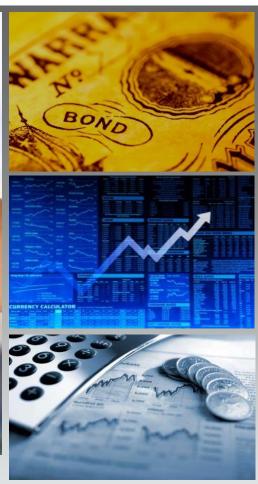
## **Cagamas Berhad**

National Mortgage Corporation of Malaysia

**Investor Presentation** 

Middle East Non Deal Roadshow 2015 Strictly Private & Confidential









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## **Agenda**



**Section 1** Company Overview

**Section 2** Business Overview

**Section 3** Financial Highlights

**Section 4** Key Credit Strengths







# SECTION 1 Company Overview





## **Cagamas at a Glance**



| Background            |   | Recent Awards and Accolades   |  |
|-----------------------|---|---|--|
| Cagamas               |   | Transaction   | Awards Won   |
|                       |   | <ul> <li>Cagamas Global</li> </ul>  | Best Renminbi (Offshore) Offering for 2014   |
| Entity Name           | Cagamas Berhad  | RMB 1.5 billion Tiger<br>Emas bonds   | Best Foreign Currency  |
| Shareholders          | Cagamas Holdings Berhad (100%)  |   | Deal of the Year 2014  |
| Credit Rating         | A3 Positive (Moody's)   | <ul> <li>Cagamas MYR 3.8 billion<br/>multi-tenor Sukuk</li> </ul>   | Best Deal-Highly Commended (Malaysia)  |
| Date of Incorporation | 2 December 1986   | <ul><li>Cagamas Berhad</li></ul>  | Most Outstanding Securitisation House  |
| Objectives            | <ul> <li>Established by Bank Negara Malaysia to support the national agenda of increasing home ownership and promoting the development of Malaysia's capital markets</li> <li>Development and promotion of Islamic finance</li> </ul>   | <ul> <li>Cagamas MYR500         million multi-tenor         Sukuk Wakala Bil         Istithmar</li> </ul> | Highly Commended / Most Innovative Deal  |
|                       | <ul> <li>within Malaysia</li> <li>Through the issuance of conventional and Islamic securities, Cagamas funds the purchase of housing loans and house financings through its Purchase With Recourse (PWR) and Purchase Without Recourse (PWOR) schemes</li> <li>By doing this, Cagamas is able to provide</li> </ul> | <ul> <li>Cagamas MYR1.0 billion<br/>Sukuk al-Amanah Li al-<br/>Istithmar (Sukuk ALIm)</li> </ul>          | Islamic Deal of the Year  Best Islamic Deal, Malaysia  Country Deal of the Year  Malaysia Innovation of the Year  RAM  RATINGS |
| <b>Business Model</b> | liquidity to financial institutions at a competitive cost, encouraging them to provide additional housing loans and house financings to new applicants at an affordable price   | <ul> <li>Cagamas MYR230 million Variable Rate Sukuk Commodity Murabahah</li> </ul>                        | Islamic Finance pews  Tawarruq Deal of the Year  |
|                       | <ul> <li>The PWR and PWOR schemes have now been<br/>expanded to include other loans and financings<br/>such as hire purchase / leasing receivables and<br/>personal loans and financings</li> </ul>   | <ul> <li>Cagamas MYR915         million Sukuk         Commodity Murabahah</li> </ul>                      | Tawarruq Deal of the Year  Most Innovative Deal of the Year  |





## **Strategies and Key Objectives**



#### Strategies and Key Objectives

- ✓ To be acknowledged as a leader in the provision of financial support in Malaysia's efforts to meet the housing needs of Malaysians
- ✓ To be the pace-setter for the development of the bond and sukuk market within Malaysia
- ✓ To attain recognition on a national and international level for its work as a pioneer with a successful business model for others wishing to establish a successful secondary mortgage liquidity facility and mortgage-backed securitisation offerings

### How Cagamas meets its Objectives

- Providing innovative facilities at a competitive cost to primary home lenders
- Widening and deepening the scope of securitisation with innovative instruments
- Nurturing and maintaining a competent workforce of the highest integrity and professionalism
- Harnessing technology to enhance productivity and efficiency
- Valuing staff for their commitment and loyalty
- Corporate culture: inculcating a caring and responsible corporate culture

#### **Future Plans**

- Continuing to help Malaysians gain access to competitive house financing
- Developing risk and capital management solutions to assist financial institutions especially in light of Basel III
- Enhancing product offering participation in Development Financial Institutions to further spur the growth of SMEs
- Providing competitively priced funding through diversification of funding sources and widening of investor base
- Exploring opportunities to replicate Cagamas' business model in SE Asia to complement Malaysian financial institutions expanding abroad

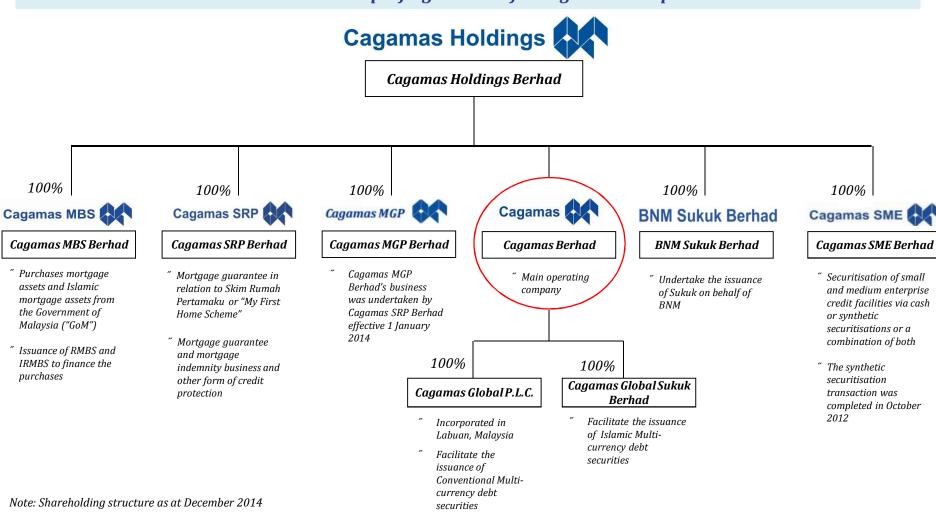




## **Structure of the Cagamas Group of Companies**



Cagamas Berhad is a wholly owned subsidiary of Cagamas Holdings Berhad and remains the core revenue and profit generator for Cagamas Group







## **Shareholding Structure for Cagamas Holdings**



#### > Shareholders Demographics:

| BNM 20%                                       | Commercial Banks 71% |                              | Investment Banks 9% |  |  |  |
|---|----------------------|------------------------------|---------------------|--|--|--|
| Top Shareholders as at January 2015           |                      |                              |                     |  |  |  |
| BANK NEGARA MALAYSIA CENTRAL BANK OF MALAYSIA | Shareholding: 20.0%  | Standard Chartered           | Shareholding: 3.1%  |  |  |  |
| <b>►</b> CIMB                                 | Shareholding: 16.5%  | <b>AFFIN</b> BANK            | Shareholding: 2.9%  |  |  |  |
| <b>Maybank</b>                                | Shareholding: 14.2%  | ₩ UOB                        | Shareholding: 2.2%  |  |  |  |
| RHB •   | Shareholding: 8.6%   | OCBC Bank                    | Shareholding: 2.0%  |  |  |  |
| AmBank  | Shareholding: 8.0%   | Bank of Tokyo-Mitsubishi UFJ | Shareholding: 0.5%  |  |  |  |
| PUBLIC BANK                                   | Shareholding: 7.0%   | <b>Scotiabank</b>            | Shareholding: 0.2%  |  |  |  |
| HONG LEONG BANK                               | Shareholding: 6.0%   |                              | Shareholang. 0.2 70 |  |  |  |
| HSBC 🖎  | Shareholding: 4.1%   | The Royal Bank of Scotland   | Shareholding: 0.2%  |  |  |  |
| ALLIANCE BANK                                 | Shareholding: 3.7%   | Deutsche Bank                | Shareholding: 0.2%  |  |  |  |







## SECTION 2 Business Overview

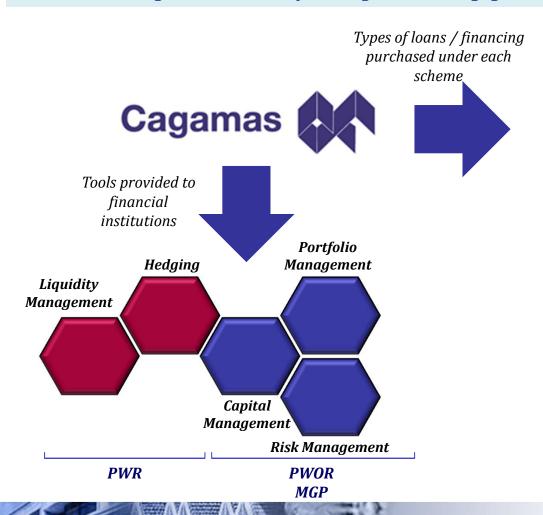




#### **Business Overview**



Cagamas is primarily engaged in the purchasing of loans and financings from financial and non-financial institutions under the Purchase with Recourse (PWR), Purchase without Recourse (PWOR) and guaranteeing housing loans and house financings under Mortgage Guarantee Programme (MGP) schemes



#### Purchase with Recourse (PWR)

- Housing Loans
- Islamic House Financing
- Commercial and Industrial Property Financing
- Hire Purchase and Leasing Debts
- Islamic Hire Purchase
- Personal Loans
- Islamic Personal Financing
- Rahn Financing

#### Purchase without Recourse (PWOR)

- Housing Loans
- Islamic House Financing
- Hire Purchase
- Islamic Hire Purchase Leasing

#### *Mortgage Guarantee Programme (MGP)\**

- Housing Loans
- Islamic House Financing
- Skim Rumah Pertamaku ("SRP")/My First Home Scheme

MGP offers "first loss" protection on a mortgage porfolio while the mortgage assets remain on the originator's books

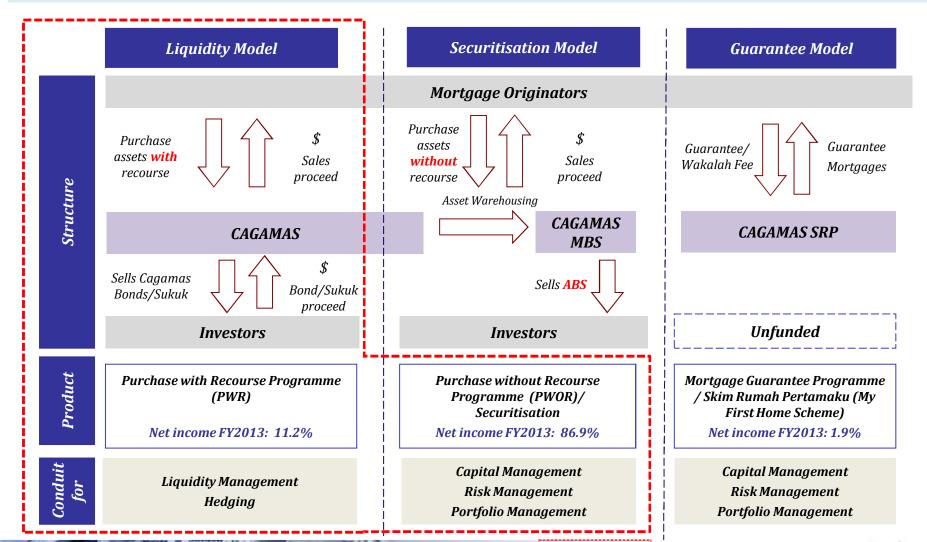
<sup>\*</sup> Under Cagamas SRP Berhad



#### **Business Model**



Cagamas purchases loans and financing under 2 schemes - Purchase with Recourse and Purchase without Recourse



Cagamas Berhad



sia

Malay

Negara

ank



#### Cagamas is governed by the following regulations under the respective authorities



#### BANK NEGARA MALAYSIA

CENTRAL BANK OF MALAYSIA

#### **Financial Services Act 2013** (FSA) and Islamic Financial Services Act 2013 (IFSA)

• Subject to certain provisions of FSA and IFSA

**Real Time Electronic** Transfer of Funds and **Securities (RENTAS)** 

Member of RENTAS

• Subject to RENTAS trading rules

#### **Fully Automated System for Issuing/Tendering (FAST)**

- Operational Procedures For **Securities Services**
- Participation and Operation Rules For Payments and Securities Services



**Capital Markets** and Services Act 2007 (CMSA)

**Registered Persons** status under the **CMSA** 

Commission Securities

Electronic **Trading Platform** (ETP)

Cagamas' bonds are tradable on the ETP and are subject to the trading rules of the ETP and Bursa Malaysia

LAWS OF MALAYSIA **Companies Act** 

1965

Malaysia

Bursa

Incorporated under the Companies Act and are subject to provision of the Act

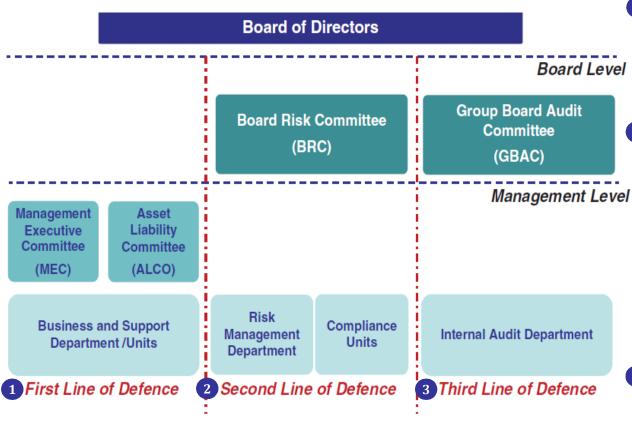




## **Enterprise Risk Management Framework (ERM)**



Cagamas takes a holistic and enterprise-wide view in managing risk. The Cagamas Board of Directors approved the ERM which details the scopes of responsibility and accountability of the respective parties involved. In line with the ERM Framework, Cagamas employs three lines of defence when managing risk.



- The business units within Cagamas are the first line of defence, and have the primary responsibility of identifying, mitigating and managing risks within their line of business. They also ensure that their day-to-day activities are conducted in line with established risk policies and procedures, and that no limits are exceeded.
- independent Risk Management Department (RMD) acts as Cagamas' second line of defence by providing specialised resources to proactively manage risks. This includes assessment of risk exposures and the coordination of risk management on an enterprise-wide basis. The RMD is also responsible for ensuring that risk policies are implemented accordingly. The Compliance *Unit within the Legal & Compliance* Department oversees the statutory compliance framework of the Group, by ensuring that a comprehensive compliance programme is in place and regular audits are conducted to monitor adherence.
- 3 The Internal Audit Department (IAD) is Cagamas' third line of defence and is responsible for independently reviewing the adequacy and effectiveness of risk management processes, the system of internal controls and compliance with risk policies.







## ASSET & LIABILITY COMMITTEE (ALCO)

#### Proactive asset and liability management to mitigate risks and optimise profitability

| Identified Risk                 | Risk Control   |
|---------------------------------|--|
| Market Risk &<br>Liquidity Risk | <ul> <li>Match-Funding Policy</li> <li>Duration Gap</li> <li>Liquidity Gap Limit</li> <li>Liquidity Ratio</li> </ul>   |
| Funding Risk                    | <ul> <li>Issuance and distribution of its own debt securities as 'Registered Person' under CMSA¹</li> <li>Facility Agent of its own debt securities as a 'FAST'² member</li> <li>Interbank borrowing and repurchase agreement (REPO) as 'Approved Interbank Institution'³</li> <li>Intraday credit facility from BNM as 'RENTAS'⁴ member</li> <li>Strong shareholders' funds as additional source for liquidity needs</li> </ul> |
| Credit Risk - Investment        | <ul> <li>Prudent Investment Policy</li> <li>Stringent Credit Concentration Limit Exposure</li> <li>Regular Credit Review</li> </ul>  |

- 1. The Capital Markets and Services Act 2007 issued by the Securities Commission of Malaysia in relation to dealing with fund raising activities.
- 2. Fully Automated System for Issuing/Tendering
- 3. Cagamas status as "Approved Interbank Institution" enable direct access to interbank money market as stipulated in The Malaysian Code of Conduct for Principals and Brokers in the Wholesale Money Market and Foreign Exchange Markets
- 4. Real Time Electronic Transfer of Funds and Securities is a real time gross settlement system for transfer and settlement of interbank funds and scripless securities transactions

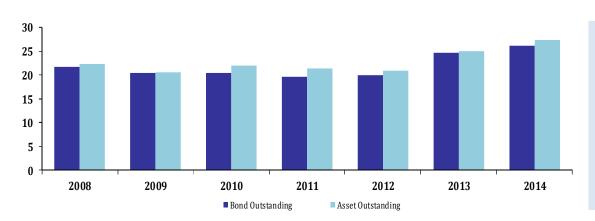




## **Asset Liability Management - Market and Liquidity Risk**

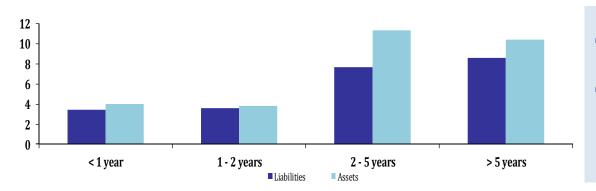


#### Outstanding Bonds/Sukuk and Assets since 2008 (as at December 2014)



- Cagamas practices a strict match-funding policy where all asset purchases are funded by bonds/Sukuk of matching size, duration and self-sufficient in cash flows
- Cagamas also imposes a duration gap limit to manage liquidity and interest/profit rate risk

#### Maturity Profile of Assets and Bonds/Sukuk (as at December 2014)



- The maturities of the assets and liabilities are also matched as close as possible
- Cagamas also places limits on maximum shortfall against shareholders' funds and liquidity ratio to ensure sufficient funds to meet maturing liabilities





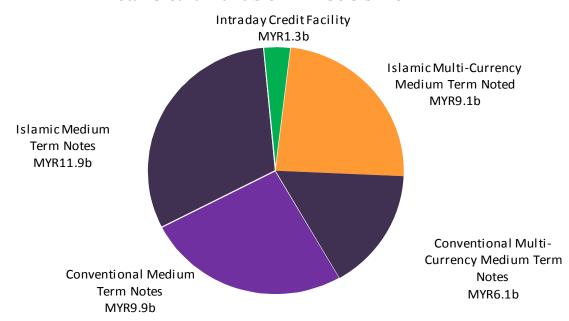
## **Asset Liability Management - Management of Funding Risk**



#### Cagamas has access to intraday credit facility provided by Bank Negara Malaysia

#### Available Credit (As at January 2015)

#### Total Credit Available: MYR38.3 billion<sup>1</sup>



In addition to these, a minimum of 50% of Cagamas' fixed income investments are in government/government-guaranteed issues which can be used to obtain funding via REPO

Note 1: USD/MYR exchange rate of 3.63 used (as of 30 January 2015)





## **Establishment of Multicurrency Medium Term Note Programme**



## **Objectives:**

- Widening of the Company's investors base and network
- Diversify funding sources
- Achieve competitively priced funding from international liquidity pool
- > Funding of potential purchase of non MYR assets
- > Developmental role in deepening and broadening the Malaysian and international debt capital market

## **Programme Features:**

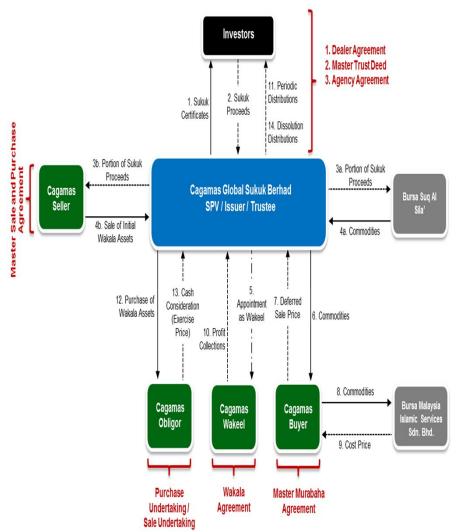
|                | Multicurrency Medium Term Note Programme |                 |  |
|----------------|--|-----------------|--|
| Туре           | Conventional                             | Islamic         |  |
| Programme Size | USD 2.5 billion                          | USD 2.5 billion |  |
| Tenor          | Perpetual                                |                 |  |
| Rating         | A3 by Moody's Investors Service, Inc.    |                 |  |
| Issue format   | Regulation S                             |                 |  |
| Governing laws | English Law                              |                 |  |





## Overview of Sukuk Wakalah Structure under Multicurrency Medium Term Note Programme





#### **Transaction Objective**

 Create an international Shariah-compliant securities that are widely accepted and tradable in the domestic and international markets

#### **Transaction Background**

- Cagamas Global Sukuk Berhad ('CGSB'), a special purpose vehicle incorporated onshore in Malaysia and wholly owned by Cagamas Berhad ('Cagamas') will issue Sukuk Certificates to Investors in return for cash (the 'Sukuk Proceeds')
- CGSB (as Issuer) and its capacity as Trustee will declare a trust over the Sukuk Proceeds (any assets/investments acquired by using the Sukuk Proceeds) in favour of the Investors
- 3) CGSB (as Trustee) will apply the Sukuk Proceeds according to the following tradability ratio:
  - a) no more than 66% will be utilised to purchase Commodities from Bursa Suq Al-Sila' and to sell such Commodities to Cagamas (as Buyer) at a Deferred Sale Price being the Commodity Murabaha Investment; and
  - b) the remainder of 34% shall be used to acquire the Initial Wakala Assets (or any Shariah-Compliant Investments) in the event Cagamas does not have sufficient Wakala Assets.

The Initial Wakala Assets and the Commodity Murabaha Investment will constitute the Sukuk Assets

- 4) CGSB appoints Cagamas as its Wakeel to manage the Wakala Assets among others to generate the expected return, credit the profit collections to the Trustee and ensure that the tradability ratio is maintained at all times during the tenor of the Sukuk
- 5) Cagamas (as Buyer) sells Commodities to Bursa Malaysia Islamic Services Sdn. Bhd. ('BMIS'). Proceeds received from the sale of the Commodities are used to fund Cagamas' Islamic operations
- 6) Cagamas undertakes to purchase the Wakala Assets and the Trustee is obliged to sell via purchase/sale undertaking at the maturity, event of default or cancellation of the Sukuk at the Exercise Price that will be sufficient to pay the dissolution amount or redeem the Sukuk

#### **Transaction Highlights**

- Comply with the requirements of global Shariah standards
- Preclude the contentious principles of Bai' Inah, Bai' Dayn and Tawarruq Munazzam
- Maintain the assets tradability ratio via discretionary and mandatory substitutions in the event of Impaired Wakalah Assets and purchasing additional Wakala Assets from time to time
- Sustain the Sukuk payment via Liquidity Facility in the event of shortfall payment by the Trustee and establishing the Reserve Account, if there is excess income







# **SECTION 3** *Financial Highlights*



## **Summary Financial Highlights**



### Healthy asset growth with sustained profitability









# SECTION 4 Key Credit Strengths





## **Key Credit Strengths**



Strong Shareholding Structure Global Rating of A3 by Moody's equal to Malaysia Sovereign Rating

Systemically Important to Domestic Financial System

Experienced Senior Management Team

Cagamas



Robust Asset Quality and Solid Capitalisation

Establishing New Products for Market Development in a Prudent Manner

> Strong Risk Management Framework

Strategic Business Model

Sound and Resilient Financial Profile









Sovereign Equivalent Rating

HIGH SYSTEMIC SUPPORT

from Government of Malaysia

- Special policy role
  - ✓ Supporting the national objective to increase home ownership & promote development of Malaysia debt capital market
- Close linkages with BNM and the Government
- High systemic importance in Malaysian financial sectors
  - ✓ Significant linkage with other FIs and prominent role in the debt capital market

**STRONG CREDIT PROFILE** 

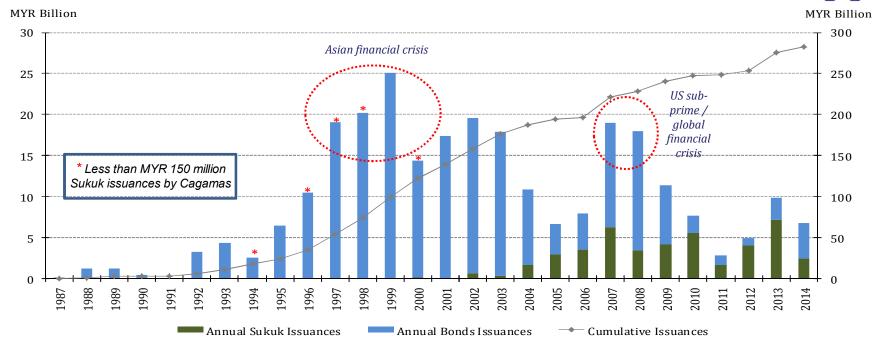
- Strong Capitalisation
- Good Asset Quality
  - ✓ Above-industry-average
- Stable Profitability





## **Systemically Important to Domestic Financial System**





Cagamas plays a systemically important role in the domestic financial system, underscored by its dual function as liquidity provider and as a leading issuer of conventional debt securities and Sukuk

- Provide credit and portfolio risk management solutions
- Provide capital management solutions
- Conduit to remove systemic risk in the financial sector
- Conduit for best practices & setting up of standards development of conforming financing standards
- Cagamas Group has issued papers worth MYR282.2 billion to the financial market and has successfully redeemed MYR251.0 billion with not even a single technical default as at Jan 2015

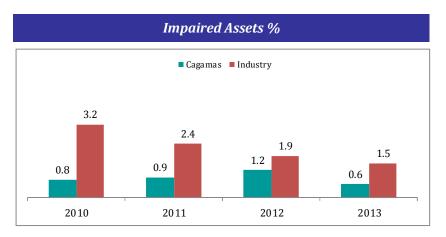


## **Robust Asset Quality and Solid Capitalisation**



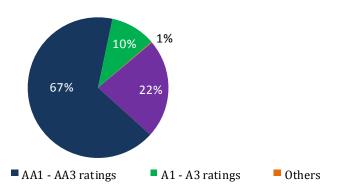
Cagamas' asset quality is robust, premised on its exposure to highly rated PWR counterparties and the provision of loans/financings with non-discretionary salary deduction at source as a key feature of its PWOR portfolio

- " As at December 2014, more than 85% of the Company's counterparties under the PWR scheme carried at least AA ratings. There has been zero impairment losses for PWR assets
- "The company's PWOR portfolio is considered healthy given that these receivables are subject to non-discretionary salary deductions at source. Cagamas' ratio of loans/financings that are 90 days past due came up to 0.6% as at end-December 2013, lower than the Malaysian banking system's gross impaired loan/financing ratio of 1.53% for residential property mortgages
- " The ratio of its PWR and PWOR receivables stood at about 48:52



Source: Bank Negara Malaysia

#### Counterparties exposure by local ratings for PWR assets (%) as at Dec 2014



#### Collection exposure for PWOR assets (%) as at Dec 2014





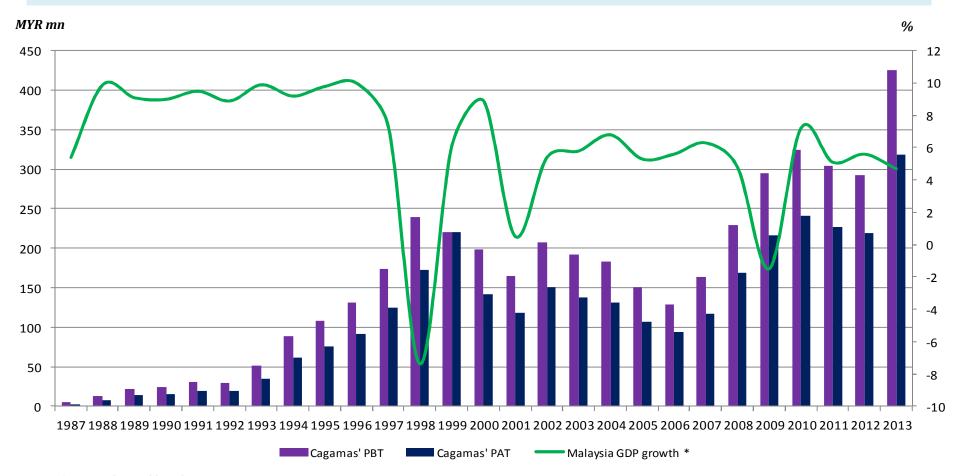
AAA rating



## **Sound and Resilient Financial Profile**



Cagamas consistently achieves strong and resilient profit since its inception, demonstrating that business can be managed in both prudent and profitable manner



\*Source: The World Bank Department of Statistics Malaysia

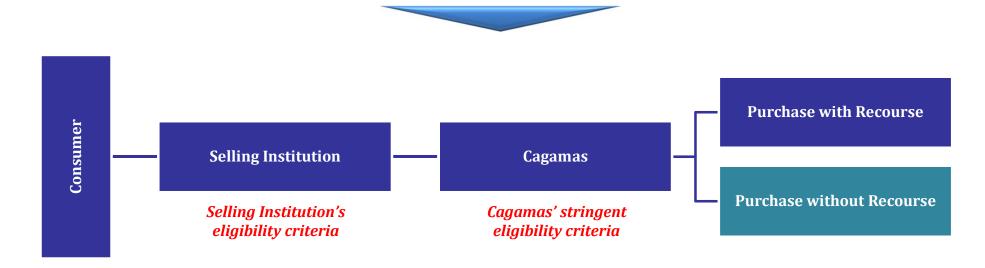




## **Strategic Business Model**



Since the commencement of operations in 1987, Cagamas has been a global role model of how emerging countries can establish successful secondary mortgage liquidity facilities



- The Selling Institution will have applied its own eligibility criteria in granting the loan / financing to the consumer
- Cagamas will have applied its own stringent eligibility criteria in determining that the loan / financing to be purchased from the Selling Institution is of sufficient quality to maintain the high quality of Cagamas assets

The success of Cagamas' business model has been recognised by other countries as well as the World Bank and the Asian Development Bank





## **Strong Risk Management Framework**



## The strong risk management framework is a major contributor to the highly successful Cagamas business model

Business Units
Identify Product/ Business Activity



Review by relevant functions i.e. Treasury, Risk Management, Legal, Finance, IT, Operations Department



Review & Recommended by Management Executive Committee



**Review by BRC** 



**Approved by BOD** 

- " Rigorous New Product Approval Process governing the end-to-end process for obtaining approval for all businesses/products.
- " Identification of new products or variation of existing products by the Business Units;
- Robust process include setting up of a working committee to ensure new product is in line with the Company's objectives;
- Research and development shall be undertaken during the establishment to include essence of the product, risk profile of the product, impact on consumers/markets, legal, regulatory, tax, accounting and compliance requirements.

#### Credit Risk Management

Liquidity Management

Limit

Eligible Criteria

Credit Approval Process Strict Match Funding Policy

Reserves in cash & liquid assets

MYR and Multicurrency MTN Programme





## **Establishing New Products for Market Development in a Prudent Manner**



## Cagamas has strong expertise with 28 years of successful operations

Purchase with USD2.5bn Conventional and Purchases without Recourse Recourse USD2.5bn Sukuk Multi-Currency Synthetic Securitisation of small Staff housing loans from Housing loans medium enterprise loans MTN Programme on fixed rate *selected corporations* RMB1.5bn Tiger Emas Bond Secured Credit Linked Notes basis Hire purchase and leasing RM60 billion CP MTN Programme USD500 million benchmark Issue Fixed rate debts bonds RM5 billion ICP IMTN Sukuk Al Amanah Li Al-Istithmar Securitisation of Variable Rate Sukuk Government staff housing Islamic house Commodity Murabahah financing Residential Mortgage-Sukuk Mudharabah Sukuk Wakalah Backed Securities (RMBS) Bil Istithmar 1994 1996 1987 1992 1998 2002 2004 2005 2007 2008 2010 2011 2012 2013 2014 Sukuk Musyarakah Housing loans on **RMBS** Skim Rumah Pertamaku floating rate basis Islamic hire Floating rate bonds (My First Home Scheme) purchase Mortgage Guarantee Industrial Islamic personal financing property loans Rahn financing MYR 3.80 billion Multi-Personal loans tenor Sukuk Sukuk Commodity MYR 2.20 billion Multi-Note: Structure in GREEN Murabahah tenor conventional MTN Asset in PURPLE Bond / Sukuk in BLACK







## Thank You

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